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# Exploring market-oriented relations in the digital era: A study of public relations and marketing practitioners in Hong Kong

#### **Abstract**

## **Purpose**

Market-oriented relations has been regarded as a kind of public relations practices widely performed by the practitioners of public relations and marketing. This study attempts to discuss market-oriented relations in the digital era in which public relations and marketing practitioners' involvement in managing market-oriented relations was simultaneously related to their perceptions of interactivity effects, value of public relations and benefits of digital media usage in public relations practices.

## Design/methodology/approach

A self-administrated online survey targeting 241 practitioners engaged in coordinating public relations activities in Hong Kong was conducted in 2017.

### **Findings**

Structural equation modeling analysis showed that practitioners' involvement in market-oriented relations practices had significant positive effects on their perceptions of interactivity effects, value of public relations, and benefits of digital media usage. Practitioners' perceptions of interactivity effects and benefits of digital media usage were positively affected by their perceptions of public relations value, particularly public relations effectiveness. Clients' profitability and business intelligence, as well as interactivity effects in terms of involvement and perceived customization were practitioners' key concerns in managing market-oriented relations.

## Originality/value

This study explores how practitioners of public relations and marketing perceived and practiced public relations in the digital era. Specifically, the conception of market-oriented relations in regard to the use of digital media was discussed in the proposed structural model.

## **Keywords**

market-oriented relations; interactivity; public relations value; benefits of digital media usage

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Suk Chong TONG\*

Department of Journalism and Communication

Hong Kong Shue Yan University

10 Wai Tsui Crescent, Braemar Hill, North Point, Hong Kong

Email: sctong@hksyu.edu

Fanny Fong Yee CHAN

Department of Marketing

The Hang Seng University of Hong Kong

Hang Shin Link, Siu Lek Yuen, Shatin, New Territories, Hong Kong

Email: fannychan@hsu.edu.hk

\* Correspondence regarding this article could be sent to this author.

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